



HR: The Critical Realities Research 2015

European HR's Top Priority as an HR Top 5 Levers 53% Organisation is to be a Strategic Business 1. High for HR Success Partner (Still No. 1) Quality Data & Analytics 53% Strategic Business Partner 41% Improving Employee Engagement (up 12% from 2014) 64% 40% Increasing the Consistency of HR Processes 2. Quality HR are using either a Systems 40% Better Leadership & Management Decentralised 34% Enhancing the Talent Pipeline or Federated 30% Improving HR Service Quality and Provision HR Operating 3. Next Gen Model **Technologies** 55% see moving to the Cloud as a Critical or Significant Driver 35% for changing platform **Expect Reduced** Cloud Based HR Systems 4. Integration of HR Investment in HR are accepted by 88% of & Business Systems sations Top 3 Barriers to using Cloud Data Privacy, Security Risks Existing IT infrastructure Headcount organisations 78% using or planning to 5. HR 20% see US Hosting Influencing move to Cloud based HR arrangements as a barrier to Skills adopting Cloud based HR systems 27% lack enough Top Measures of Success >80% see Internal Expertise in their for HR Strategy Lack of Organisation highlight legislative Business Data 1. Employee Engagement User Integration as 2. Employer of Choice Experience a Challenge for 3. Strong Talent Pipeline HR Analytics is the most 4. Company Profitability Critical Driver THE TOP 5 DRIVERS for changing FOR CHANGING HR Tech HR SYSTEMS 1. Quality of End User Experience 60% envisage changing their 2. Lack of Business Agility and Flexibility 3. Lack of Analytics Analytics, Talent Acquisition, Onboarding or 4. Reducing Resource and Operating Costs 5. Level of Innovation Performance solutions within the **next 3 years**

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At Fosway Group, we understand that developing and engaging people is how complex global organisations deliver performance and achieve success. Just as every employee's talent journey is unique, so is every organisation's people strategy.

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